

Consultancy Services for Developing Guidance Documents for Transit Oriented Development, Non-Motorised Transport Plan, and Public Bicycle Sharing scheme

Project Summary

Concepts about land use and transportation planning in urban areas in India are in a state of rapid evolution owing to multiple influences and factors. These influences present unprecedented opportunities as well as challenges for the Indian cities in the future. How we chose to respond to these factors will define what exciting, vibrant urban places in India can be. Green infrastructure, sustainable mobility choices, appropriate development densities, and easily walkable and cyclable street patterns provide the keys to improved liveability and sustainability. However, to apply these sustainable concepts there is a need to build capacity in both public and private organisations.

The Ministry of Urban Development (MoUD), Government of India, recognising these needs, has taken up multiple capacity building programmes in urban transport, including the Sustainable Urban Transport Project (SUTP), which is jointly funded by MoUD, GEF, the World Bank, and UNDP. IBI Group was appointed to undertake the task of developing Guidance Documents which are further enhanced through City Specific Plans for Transit Oriented Development (TOD), Non-Motorised Transport (NMT), and Public Bicycle Sharing System (PBS).

The Guidance Documents prepared as part of this project are structured such that they are area adaptable to specific urban conditions in the Indian context, while also being easy to follow during implementation. The proposed initiatives will consider all dynamic factors affecting urbanisation in India, including but not limited to population growth in cities over the next 50 years, rapid urbanization, increasing rural to urban migration, and high personal vehicle ownership growth rates. To further validate the findings, City Specific Plans for two selected demonstration cities per concept have been prepared. Lessons learned from these specific examples serve as final recommendations to Indian conditions and the basis for undertaking similar projects in other cities.

The objectives of the project are as outlined:

- Enhance capacity in implementing sustainable transportation and community design concepts in the country through development of:
- Ensure that the Guidance Documents address practical on the ground issues by applying them in two representative cities for each of the concepts and making required changes to Guidance Documents subsequently
- Empanel 25 consultants who can provide assistance to cities in carrying out projects in these three areas

The Process

A defined set of tasks mandated by the project served as the guiding principles for establishing a sequential process for each the three core components – TOD, NMT & PBS. Key deliverables of the project are:

- A State of the Art Review for each component
- Preparation of Guidance Documents
- Selection of six (6) Demonstration Cities & preparation of City Specific Plans
- Capacity Building Workshops

The **State of the Art Review** explored the three concepts of TOD, NMT & PBS and its applications in other parts of the world with the primary objective of studying best practices, and provide case studies showcasing improvements at a micro and macro scale. While both NMT & PBS are physical interventions aimed to improve social empowerment, physical and mental wellbeing, and livability; TOD is a ‘smart growth’ strategy which encompasses land use planning in coordination with transportation system design and infrastructure investments. Relevant lessons from the detailed reviews include strengths, weaknesses and its applicability to the Indian context which are then drawn to understand the best practices and potential challenges posed for Indian cities which are investing in various mobility oriented solutions to solve urban development issues.

The **Guidance Documents** prepared in the subsequent stage function as the core reference for cities to develop a cohesive understanding of the processes entailed from planning to implementation of policies and infrastructure systems while keeping in mind unique conditions in Indian cities. The document reflects emerging central government policies including the National Urban Transport Policy, National Mission for Sustainable Habitats and the Smart Cities Concept Paper prepared by the Ministry of Urban Development, Government of India. It concentrates on providing the decision-makers with the tools necessary to make informed decisions for developing a realistic plan that is implementable and flexible. In order to capture the entire process from feasibility assessment to completion, the step-by-step guide is organized into “five key steps”: Assess, Enable, Plan + Design, Invest, Implement.

To further validate the findings and recommendations of the Guidance Documents, **City Specific Plans** for two selected demonstration cities each for the above mentioned concepts are prepared. Lessons learned from these City Specific Plans further helped contextualise the final Guidance Document(s) to Indian conditions. The purpose of initiating the city selection process was four-fold:

- Raise awareness of MoUD’s initiative in the three subject areas
- Generate interest in applying the sustainable concepts from the local governments
- Solicit input from interested cities in being selected as demonstration projects for applying the Guidance Documents
- Develop a selection rationale based on a pre-determined evaluation system for finalizing the demonstration cities

The following overarching goals guided the evaluation and selection process:

- Ensure variation in regional distribution for selected cities to ensure the applicability of guidelines at a pan-India level
- Achieve a balanced distribution of selected cities based on population size
- Presence of multimodal transportation alternatives with an emphasis on presence of higher order transit (MRT, LRT and/or BRT)

Further shortlisting criteria involved city’s commitment and preparedness, and potential for operationalizing the plans. The following are the cities selected for each of the strategy for which site specific and long term interventions were prepared:

TOD	NMT	PBS
Mumbai	Aizawl	Vadodara
Bhopal	Visakhapatnam	Gurgaon

Stakeholder Consultations and Capacity Building Workshops were key to the entire project at various stages including the City Specific Plans preparation. The workshops, designed in collaboration with the Project Management Unit of SUTP, served as a forum for central government representatives, state and city agency staff, professionals, academia, students and NGOs to provide their input on TOD, NMT and PBS related issues faced in their cities, as well as identify success stories, shortfalls and potential recommendations for refining and finalizing the Guidance Documents. Seven National Level Workshops and six city specific workshops were held, discussions for which were facilitated within the context of the following overarching objectives:

- Present the National-level Guidance Documents prepared for TOD, NMT & PBS
- Share the findings of the City Specific Plans prepared for the six demonstration cities- Mumbai (TOD), Bhopal (TOD), Aizawl (NMT), Visakhapatnam (NMT), Gurgaon (PBS), and Vadodara (PBS)
- Increase awareness in the important role of sustainable transportation and urban development practices in India's rapidly growing urban areas

The workshops met the intended objectives and were successful at achieving the overarching project objectives to solicit feedback, increase awareness, understanding and enhance overall capacities of individuals and governmental agencies. The list of the workshop participants are attached as annexure.

Appendix: Participant's List for the Workshop

National Workshop, IHC, Delhi- December 2nd and 3rd, 2013

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Aizawl NMT Stakeholder Workshop- December 21st, 2015

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3	B Lalawmpuii	Councillor (Ward - IX)	AMC	9436151886
4	C. Lalthansanga	Councillor (Ward - XIX)	AMC	9862790726
5	R. Zomuanpuii	Councillor (Ward - I)	AMC	9862812366
6	K. Lalhmingliani	Councillor (Ward - VII)	AMC	9436140167
7	Lalringliana	Deputy Mayor	AMC	9436140328
8	Zohmingthanga	Executive Engineer (Deputation)	AMC	9615024210
9	Laltlanzova Khiangte	Councillor (Ward - IV)	AMC	9774416260
10	Ethel Rothangpuii, MCS	Secretary	AMC	9436142676
11	C. Lalmuanawma	Assistant Town Planner	AMC	9862386442
12	K Romawia	Councillor (Ward - III)	AMC	9436141682
13	Vanlalsawma	Executive Officer	AMC	9436151110
14	C. Lalmalsawma	Assistant Town Planner	AMC	8257937791
15	R Thanglura	Councillor (Ward - XII)	AMC	9436152385
16	Zodingpuii	Councillor (Ward - XV)	AMC	9436141797
17	H. Zonunsanga	Councillor (Ward - XI)	AMC	9856247274
18	Banjamin	UIS	UD&PA	9774155015
19	Annie Zohmangaihi	UIS	UD&PA	9612770348
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22	C. Vanlavena	DSP, Traffic	Police	8974241998
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26	Lalzamlani	SMM – skills & Livelihood	NULM, UD&PA	8575674118
27	Nalsaumdany hari	SMM (SM&ID)	NULM, UD&PA	8974286944
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Gurgaon PBS Stakeholder Workshop- February 19th, 2016

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23	Byun Rumi	JE	MCG	9466303906
24	J. S. Sindhu	AE (B)	MCG	8800199212
25	Vijay Dhaka	J.E.	MCG	9971673033
26	Rajendra Yadav	AE	MCG	9416633363
27	Prabhat	AS	MCG	9810014027
28	Hitesh Dahiya	J.E.	MCG	8826794097
29	Vinod Kumar	J. E.	MCG	9990626469
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48	Vijay Dhaka	Executive Engineer	MCG	9971673033
49	Ashish	JE	MCG	8826794086
50	Pankaj	JE	MCG	8826794095
51	Bajendra Yadav	AE	MCG	9416633363
52	Vinod Kumar	J.E.	MCG	9990626469
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Vadodara PBS Stakeholder Workshop- February 23rd, 2016

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